



SOUTH EAST  
LOCAL ENTERPRISE  
PARTNERSHIP

---

# South East LEP Local Industrial Strategy

Building New Communities for the Future

Thematic Workshop

5 November 2019



## Agenda

---

09:45 – 10:15	Registration & Coffee
10:15 – 10:30	Welcome, introductions and context
10.30 - 11.00	Introduction to LIS and key findings from the Evidence Base
11.00 – 11.15	Coffee
11.15 – 12.15	Determining the strategic opportunities and solutions
12.15 – 12.45	Prioritisation for the LIS
12.45 - 1:00	Final remarks and next steps



SOUTH EAST  
LOCAL ENTERPRISE  
PARTNERSHIP

---

## Welcome, introductions and aims

Brian Horton  
Housing & Development Advisor,  
South East LEP





SOUTH EAST  
LOCAL ENTERPRISE  
PARTNERSHIP



## Introduction to the LIS and key findings from the Evidence Base





**SOUTH EAST**  
LOCAL ENTERPRISE  
PARTNERSHIP

# National Industrial Strategy (2017)



Future of Mobility



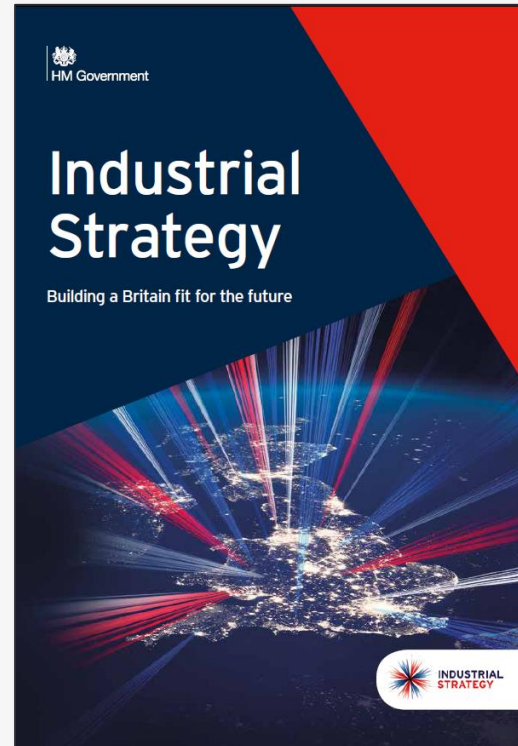
Ageing Society



Artificial Intelligence




Clean Growth



## What is a LIS?

- Local development and ownership, jointly agreed with government
- Take a long term view (2030)
- Supported by robust and open evidence
- Align to national industrial strategy
  - Actively apply 5 foundations of productivity
  - Think about 'Grand Challenges' where relevant
- Must be actionable to mobilise resource
- Guide future government funding streams and local investment

**“Local Industrial Strategies should set out clearly defined objectives to increase the productivity of the local economy”**

A decorative graphic in the bottom right corner consisting of several overlapping diagonal bars in orange, red, and teal colors, mirroring the style of the logo.

## What is a LIS?



- A future looking local strategy, feeding into the government's Industrial Strategy
- An evidence-led strategy highlighting specific strengths and opportunities that could achieve greater productivity impact
- Support and underpin the allocation of future government growth funding
- A mechanism through which private, public and other partners agree productivity-generating, long term ambitions for the area



- An economic plan for SELEP, including lists of potential projects
- Replacement for other local economic policy or plans, but better coordinating and aligning them at a LEP level for greater gains
- A bidding document in itself
- An exclusively public sector strategy for growth





**SOUTH EAST**  
LOCAL ENTERPRISE  
PARTNERSHIP

# The five foundations of productivity





# Grand Challenges

- Anticipating future economic trends and opportunities
- How can SELEP exploit opportunities presented through the Grand Challenges?
- Does the local economy already offer, or could credibly generate, opportunities for local experimentation and innovation?
- Do local conditions present a strong case for national investment?



Future of Mobility



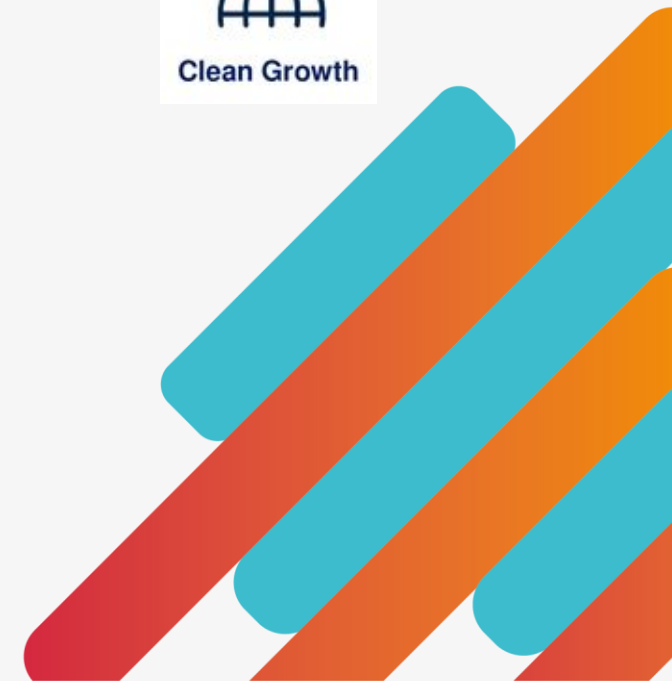
Ageing Society



Artificial Intelligence



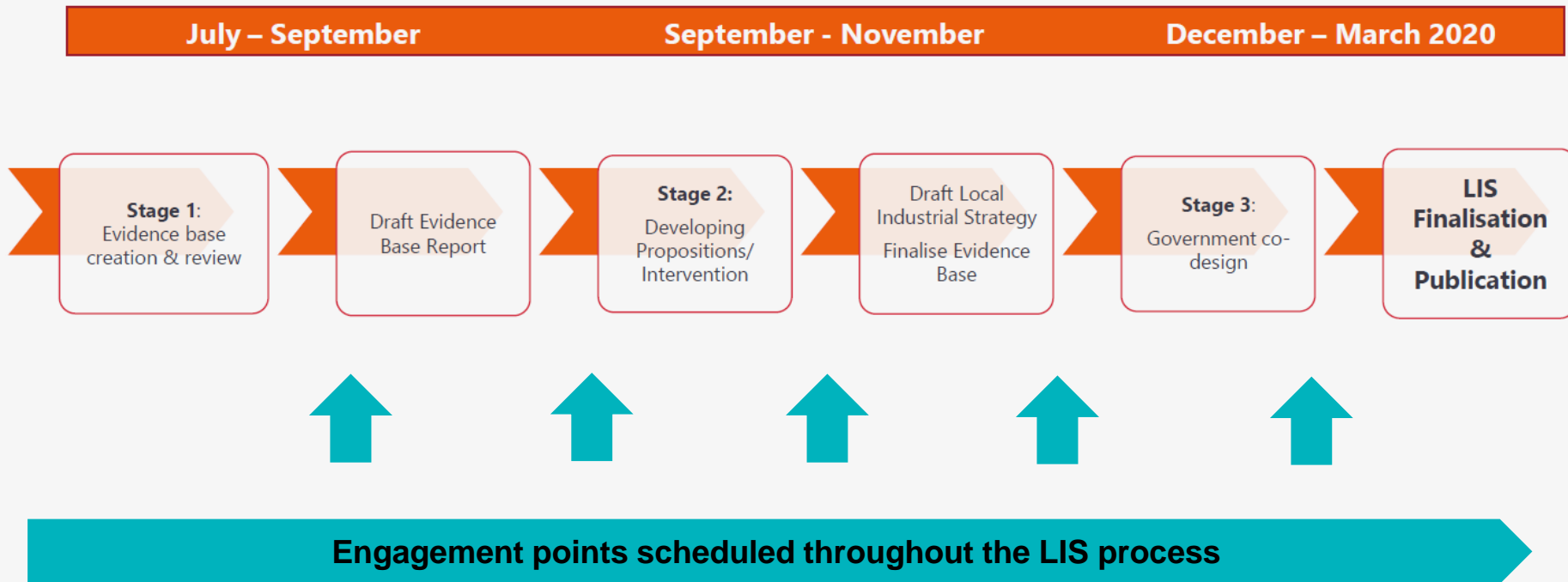
Clean Growth





**SOUTH EAST**  
LOCAL ENTERPRISE  
PARTNERSHIP

# Timeline and approach





SOUTH EAST  
LOCAL ENTERPRISE  
PARTNERSHIP



## Emerging cross-cutting themes



# Emerging themes for SELEP LIS

## 1. Building new communities for the future



## 2. Modelling future connectivity



## 3. Accelerating business productivity and growth



## 4. Maximising natural assets



## Why this theme?

- Housing quality and affordability are key factors in attracting and retaining skilled workers to drive productivity growth
- Quality/affordability/availability of staff and business premises, fundamental to inward investment proposition
- Access to the right commercial premises in the right location can help to support the growth of existing local businesses
- New communities provide opportunities to embed more sustainable lifestyles:
  - Alleviate pressure on infrastructure
  - Embed clean growth principles
  - Support wellbeing and healthy living



## Points for exploration

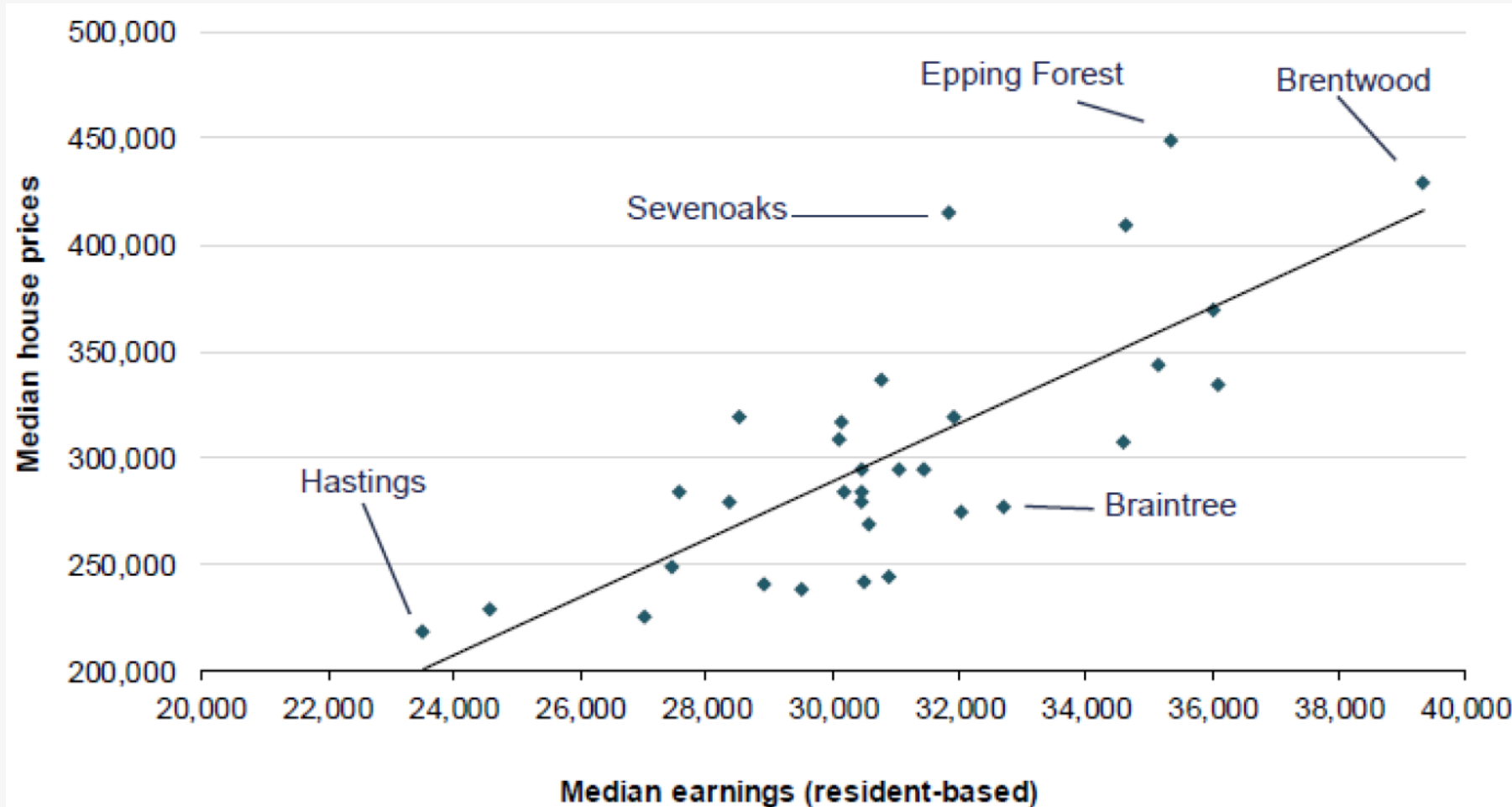
1. How building new communities for the future provides an opportunity to drive innovation and secure new investment, and help shape places that are attractive to live and work
2. How planned garden communities can pioneer new technologies and promote wellbeing, and promote adaption and upgrading of existing housing stock
3. The opportunities to develop our skills and workforce capabilities, promote clean growth and support inclusive communities





**SOUTH EAST**  
LOCAL ENTERPRISE  
PARTNERSHIP

# Housing affordability is a major challenge

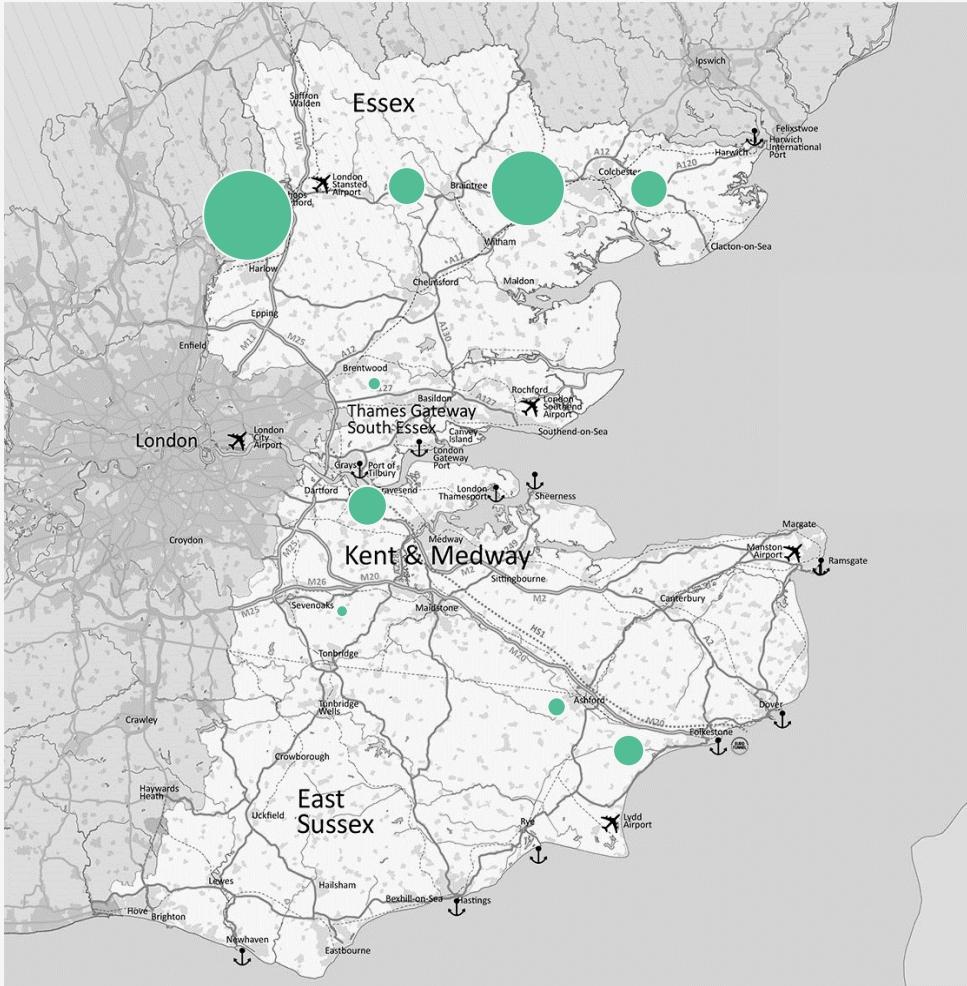






**SOUTH EAST**  
LOCAL ENTERPRISE  
PARTNERSHIP

# Planned garden communities



- 8 of 49 Garden Communities designated by Government are in SELEP area, accounting for 118k (29%) of the 402k homes being delivered through the programme.
- c90 hectares of employment land, alongside 27 primary and 9 secondary schools already committed in these projects.



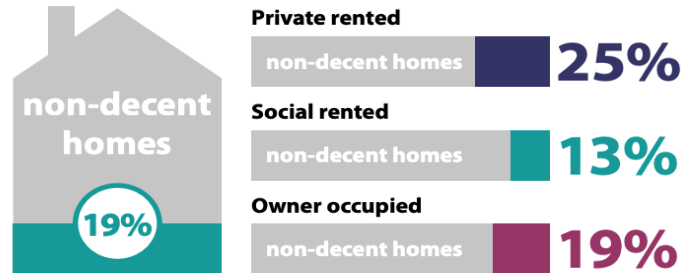
# Planned garden communities

- North Essex (Colchester, Braintree, Tendring) – 43k – emerging allocation
- Harlow & Gilston (Harlow, Epping Forest and East Hertfordshire) – 24k – emerging allocation
- Ebbsfleet (Gravesham, Dartford) – 15k – c1,500 homes completed already
- Otterpool Park (Folkestone & Hythe) – 12k – outline application submitted March 2019
- North East Chelmsford (Chelmsford) – 10k – c1,000 homes completed
- Chilmington Green (Ashford) – 7k – c1,500 homes with outline permission already
- Dunton Hills (Brentwood) – 3.5k – emerging allocation
- Borough Green Gardens (Tonbridge and Malling) – 3k – emerging allocation



# Improving standard of housing

4.5 million homes do not meet the Decent Homes Standard.



See English Housing Survey Stock Profile report, 2017 for more information.

Newer dwellings are cheaper to bring up to the Decent Homes Standard.

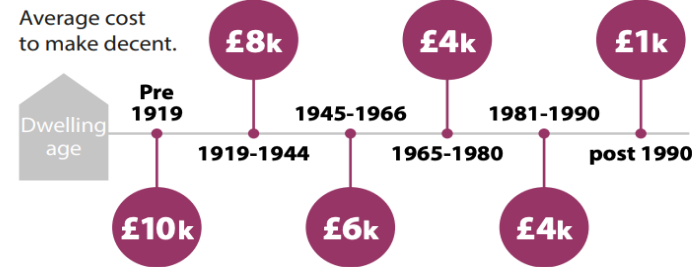
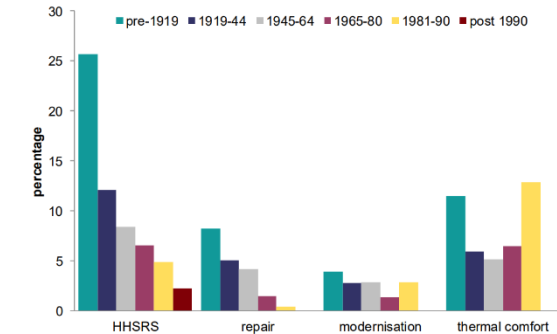


Figure 2.3: Reason for failing the Decent Homes Standard, by dwelling age, 2017



Base: all dwellings

Notes:

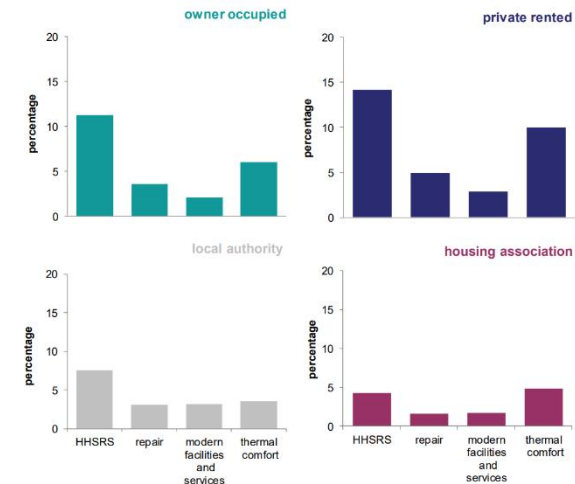
1) uses 15-hazard HHSRS model

2) underlying data are presented in Live Table DA3201

3) the data for post 1990 repair, modernisation and thermal comfort have been presented as zero due to small sample sizes

Source: English Housing Survey, dwelling sample

Figure 2.1: Reasons for failing the Decent Homes Standard, by tenure, 2017

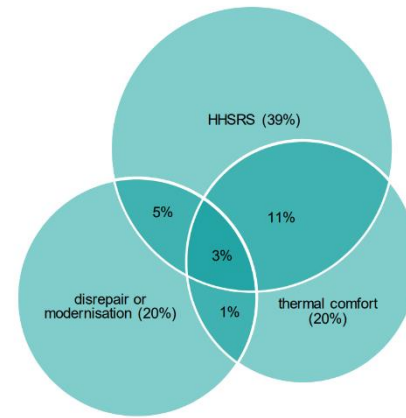


Base: all dwellings

Note: underlying data are presented in Live Table DA3201

Source: English Housing Survey, dwelling sample

Figure 2.2: Non-decent homes, by Decent Homes Standard criteria failed, 2017



Base: all non-decent dwellings

Notes:

1) underlying data are presented in Annex Table 2.2.

2) for ease of analysis, modernisation and disrepair criteria have been combined to form a single criterion. For this reason, the figures for 'fails all criteria' will not match that for fails all four criteria as given in Annex Table 2.4

Source: English Housing Survey, dwelling sample



**SOUTH EAST**  
LOCAL ENTERPRISE  
PARTNERSHIP

## Annual Requirement **SELEP** in Local Plans:

Kent	<b>8,900</b>	<b>(UK Target 300,000 homes pa)</b>
Essex	<b>8,980</b>	
East Sussex	<b>1,570</b>	
	<b><u>19,450</u></b>	

## **SELEP Housing Starts and Completions**

### **2013-2014**

SELEP Starts **8,710** Completions **7,230**

### **2018-2019**

SELEP Starts **12,200** Completions **11,790**

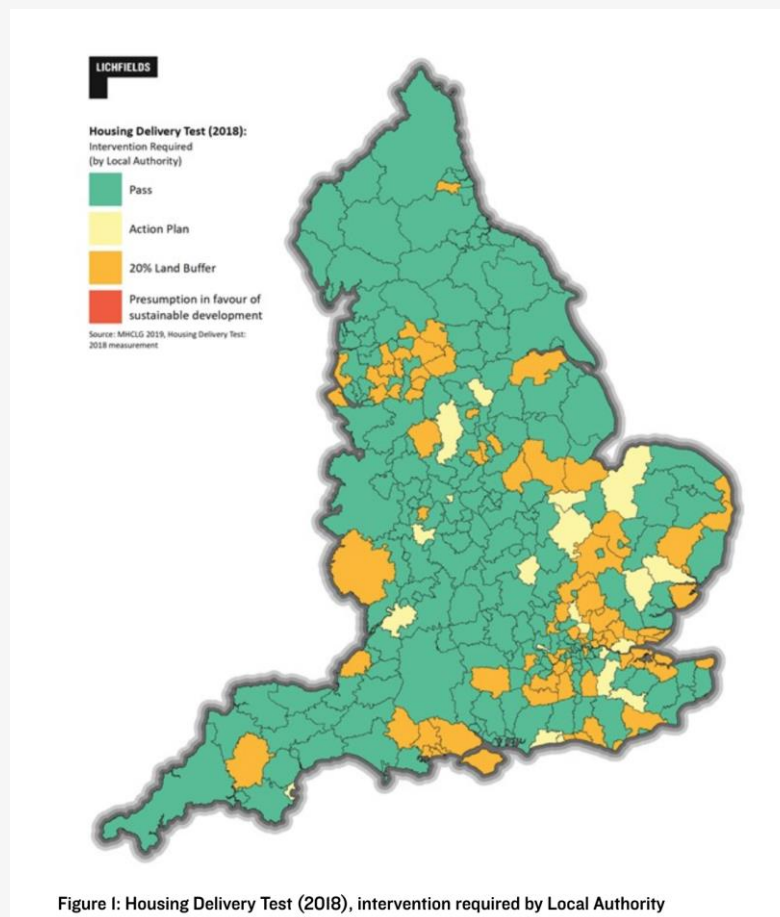


Figure 1: Housing Delivery Test (2018), intervention required by Local Authority

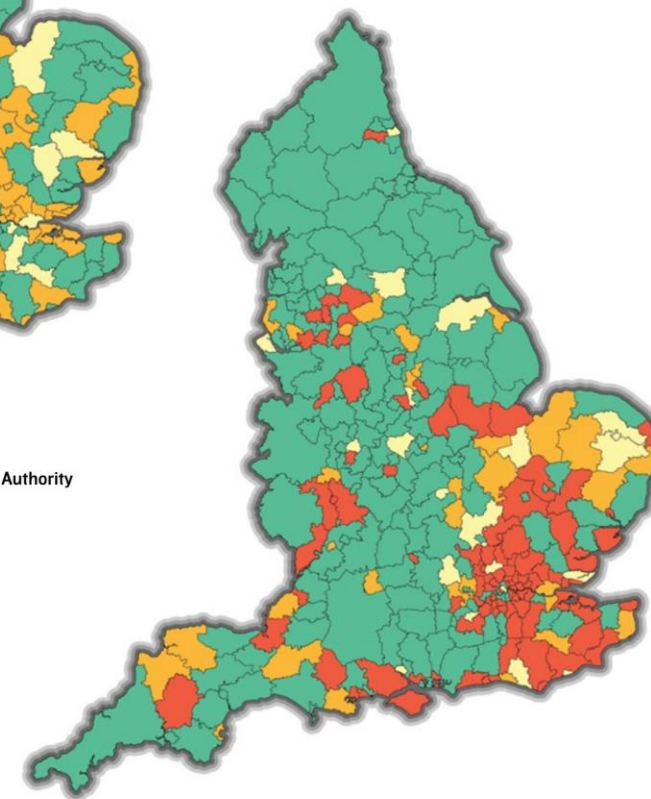


Figure 2: Housing Delivery Test (2020) - Lichfields estimate, intervention required by Local Authority

# Housing Delivery



SOUTH EAST  
LOCAL ENTERPRISE  
PARTNERSHIP

# Opportunity

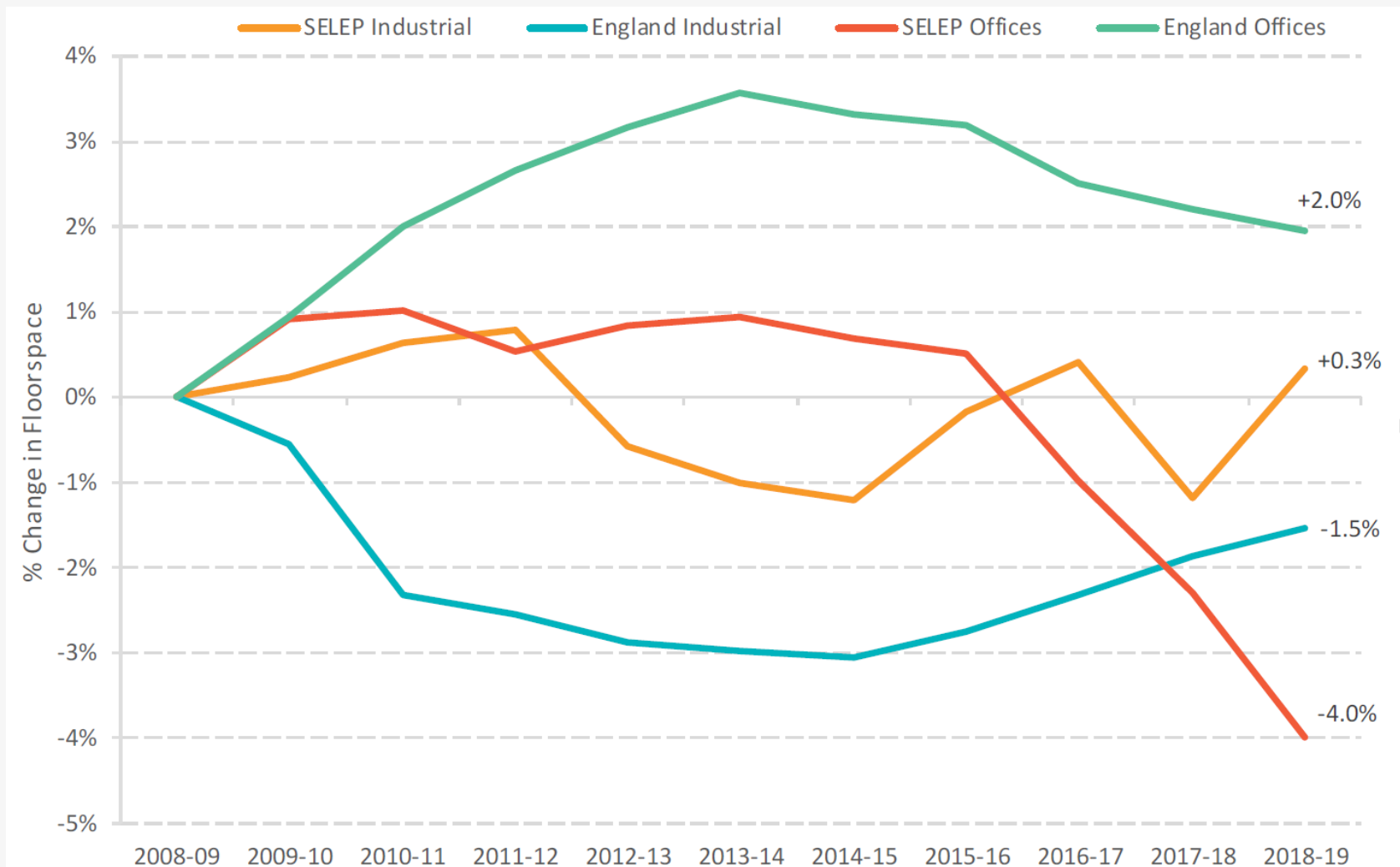
- Housing Delivery
- Community
- Place Making
- Wellbeing
- Mobility
- Skills
- Future Proof
- Shared Learning
- R&D - Innovation





**SOUTH EAST**  
LOCAL ENTERPRISE  
PARTNERSHIP

# Commercial space trends





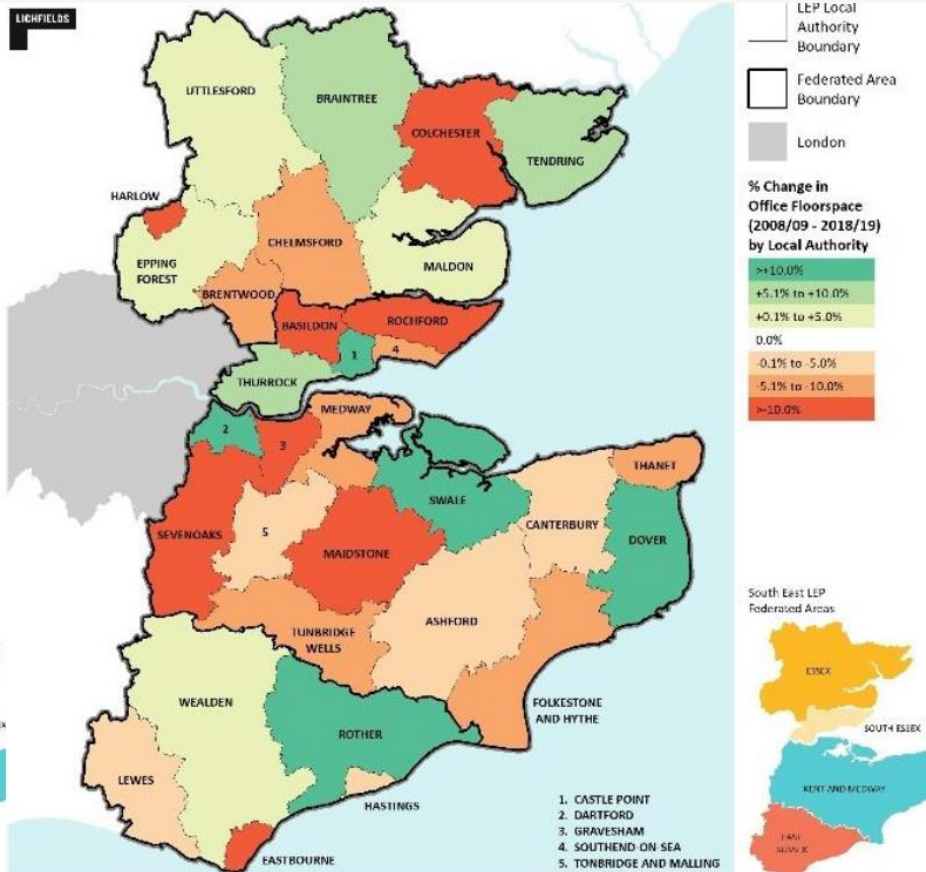
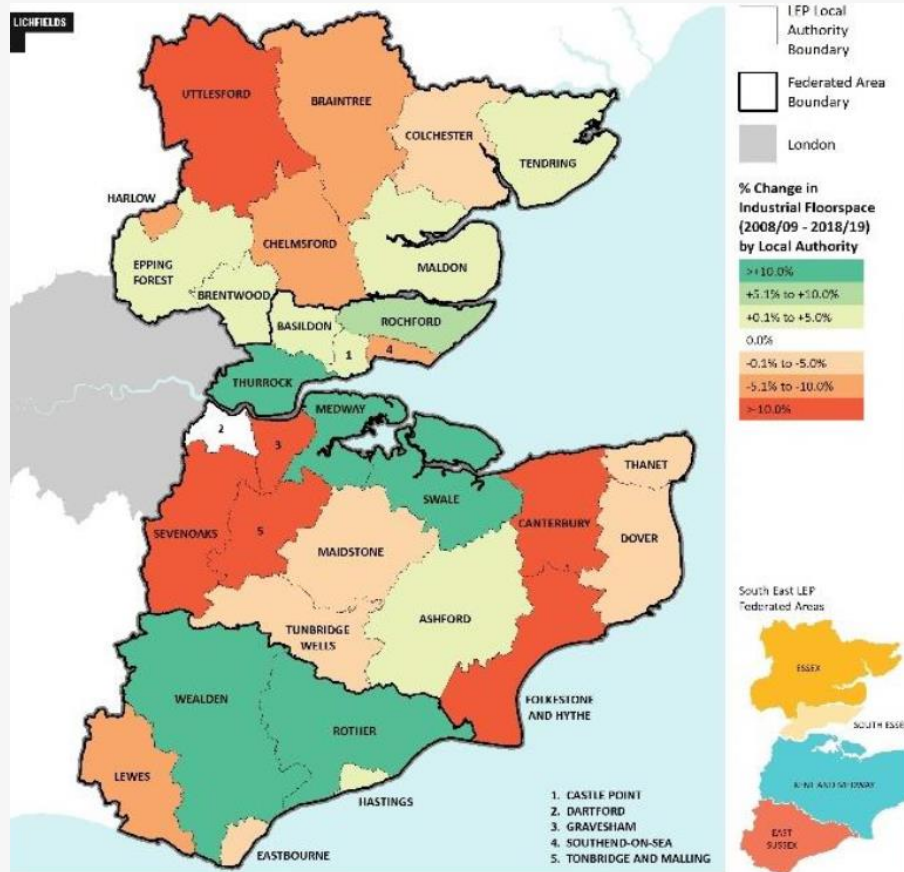


**SOUTH EAST**  
LOCAL ENTERPRISE  
PARTNERSHIP

# Changes in stock of commercial space

## Industrial

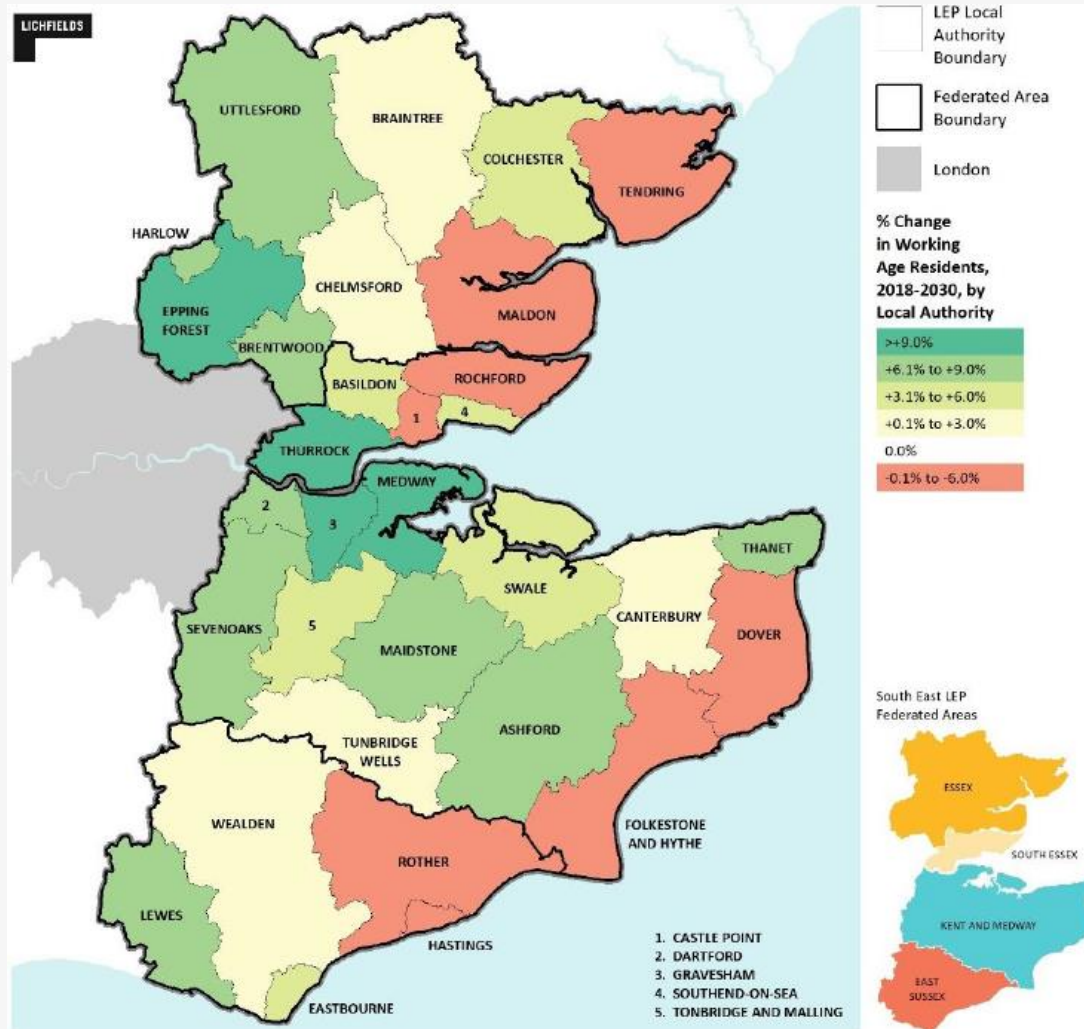
## Offices





SOUTH EAST  
LOCAL ENTERPRISE  
PARTNERSHIP

# Demography and people



- Young people & families – retaining skilled people & young families to live and work in the area, supporting space for growing industries for them to work in
- Ageing population – adaptive living, leisure & cultural activities

# Clean growth principles

- South East faces a number of identified challenges from climate change:
  - Increased flooding events which disrupt communities and economic infrastructure
  - Loss of productivity due to extreme weather events/seasons
  - Particular challenges facing coastal communities
- South East ranks third in England for the amount of electricity generated from renewable sources, but energy 'gap' that needs to be addressed through clean sources if current trajectory is to be maintained
- New approaches (and therefore economic opportunities) associated with climate change adaptation and renewable energy need to be considered through sustainable methods of construction and design.





# Potential proposition

**“SELEP will lead the country in building communities for the future, spearheading innovation and investment in creating communities where people not only want to live but do business and spend time.”**



## **Grand Challenges:**

Clean Growth  
Future of Mobility  
Ageing Society

## **Productivity Foundations:**

Place  
Ideas  
Infrastructure  
Business Environment  
People

## **SELEP USPs:**

New Garden  
Communities & scale of  
housing development –  
capacity for growth and  
innovation



# Potential ideas and solutions

## **1. Build capacity for growth by coordinating strategic workforce planning, scope of future skills needs and labour supply**

- Drive delivery of major projects through a major projects group or equivalent
- Review criteria for future funding to ensure alignment with the ambitions of the LIS to support strong business cases and funding decisions linked to delivery
- Proactive engagement with range of developers including SME's on a range of delivery factors, including support for supply chain development
- Facilitate understanding of connectivity across SELEP, with the current and future look against the scale of developments; communities and other major projects (linked to connectivity and infrastructure theme)
- Understanding future population, employment and workspace needs to underpin successful new community development



# Potential ideas and solutions

## 2. **Creating testbeds for new technologies and methods of housing construction and healthy and sustainable communities**

- Identify priority initiatives that support ageing society needs, healthy living, green mobility and sustainable energy sourcing
- Explore potential for ongoing research and ‘Living Labs’ within community development
- Link industry, FE/HE and public sector agencies/government departments to establish focal points for innovation and routes to commercialisation
- Facilitating dialogue with funding bodies (e.g. Innovate UK), venture capital and other sources to improve access to seed capital in support of early-stage development
- Distribution of best practice in place shaping to deliver healthy, sustainable and inclusive communities across SELEP



# Developing our solutions

## Key tests:

- Clearly linked to improving the **productivity** and growth potential of the region
- Offer **distinctive** solutions that respond to our particular strengths and opportunities
- **Realistic** and deliverable, with clear implementation plan



# Developing our solutions

1. Are the ideas and solutions the right ones, are there others?
2. What ideas and solutions do we want to focus on for the LIS in order to drive productivity growth?
3. Have we addressed skills and workforce capabilities, promotion of clean growth and support for inclusive communities?



## Next steps

- Ongoing stakeholder engagement and discussion
- Refine and supplement the evidence base
- Work up the priorities, propositions and proposed interventions
- Drafting LIS strategy and co-design with government

