LEP Review: Geography

Chris Brodie

28th September 2018
“From my research SELEP seems to be ahead of the curve on governance, assurance and transparency issues; I’m therefore keen to talk about what others might be able to learn from your experience.”

Director, Centre for Public Scrutiny, 26th September
Main response

- NO CHANGE position based on the following principles:
  - SELEP will continue to operate a model rooted in the principle of subsidiarity;
  - that there is opportunity to seek further clarification from Government on the size of LEP Boards; and
  - that whilst a business majority for the Board is supported, we must maintain a balanced partnership position.
Supportive of the removal of **overlaps**: Lewes and Uttlesford to be part of SELEP

Acknowledgment of Coast to Capital LEP’s position and indication that we will work positively with them and with Government whatever the final decision in respect of Lewes

Recognition of the alignment of the alignment of the Cambridgeshire and Peterborough area to the MCA boundary and therefore the clear expectation that Uttlesford aligns with the Essex CC area and therefore SELEP.
- Agreement of a cut over for responsibilities and projects that are in flight in the overlap areas but led by the Cambridgeshire and Peterborough CA or Coast to Capital LEP
- Transfer of responsibilities by 31\textsuperscript{st} March 2020.
- Lack of a decisive response on the overlap issue
- Lack of further clarification on the issues that the Board wish the Chairman to discuss with Government may put the no change position into jeopardy.
Sector Support Fund

Rhiannon Mort
SELEP Capital Programme Manager
Strategic Board
28th September 2018
Sector Support Fund

Context

- SSF established to support the work of SELEP’s working groups
- £500,000 per year
- £371,000 allocated in 2017/18 (£129,000 unallocated)
- Recommended that £129,000 allocated is made available in 2018/19, increasing the SSF available to £629,000
- Other projects to come forward for future Board meetings
## Sector Support Fund

SSF investment in 2018/19

<table>
<thead>
<tr>
<th>SSF annual allocation</th>
<th>£500,000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Projects Identified for investment in 2017/18</strong></td>
<td></td>
</tr>
<tr>
<td>SECEN Cultural Coasting Projects</td>
<td>£150,000</td>
</tr>
<tr>
<td>Tourism and SECEN Colours and Flavours</td>
<td>£60,000</td>
</tr>
<tr>
<td>North Kent Enterprise Zone</td>
<td>£161,000</td>
</tr>
<tr>
<td><strong>Total SFF allocated in 2017/18</strong></td>
<td>£371,000</td>
</tr>
<tr>
<td><strong>SSF unallocated in 2017/18</strong></td>
<td>£129,000</td>
</tr>
</tbody>
</table>
Sector Support Fund

2018/19 SSF applications received to date (Total £422,400)

- Kent Medical Campus Enterprise Zone – Innovation Centre Design Work (£156,000)
- Good Food Growth Campaign (£60,400);
- Future Proof: Accelerating Delivery of High Quality Development across the LEP (£110,000)
- Planning and prioritising future skills, training and business support needs for rural businesses across SELEP (£96,000).

Independent assessment of each project has been completed.
Kent Medical Campus Enterprise Zone – Innovation Centre Design Work

• £156,000 SSF, along with £104,000 contribution from Maidstone BC
• Design costs of an Innovation Centre
• Application for ERDF to deliver the Innovation Park, but cannot cover the design costs

Independent Assessment
+ Closely aligned with SEP and SELEPs Strategic Objectives
+ Match funding contributions
- Not Pan LEP
Good Food Growth Campaign

• £60,400 SSF, alongside in kind contributions from local partners
• Delivering a strategic approach to the sharing of knowledge, expertise and driving business development through;
  • Meet the Buyer, business to business event
  • Food and drink conference
  • Study of agri-food post Brexit

Independent Assessment

+ Pan LEP
- Requires Federated Board endorsement
Future Proof: Accelerating Delivery of High Quality Development across the LEP

- £110,000 SSF, alongside in kind contributions
- Development of a new financial product which will applicable to developments across SELEP
- Case studies in Kent have been identified
- In partnership with Homes England

Independent Assessment

- Supports SELEPs strategic objectives to accelerate housing delivery
- Endorsed by Essex Business Board
- Case studies are both located in Kent, but the ‘financial product’ will be available to use across SELEP
Planning and prioritising future **skills, training and business support needs for rural businesses** across SELEP

- £96,000 SSF
- Evaluation of the skills offer across the rural sector to help target future skills delivery across:
  - Agriculture
  - Food and drink - production and manufacture, and
  - Horticulture production
- Involves a number of training, education and research organisations such as Plumpton College, Hadlow College, Writtle University and East Malling Research

Independent Assessment
  + Strong fit with skills and rural economy agenda
Development of the first Garden City for over 100 years

SELEP Board Meeting, 28 September 2018

Ian Piper, Chief Executive
Recap:

- EDC established April 2015 as a UDC
- c.£300m of capital funding through SR15
- Development management planning authority
- UDC area straddles Dartford and Gravesham Borough Councils
• A unique landscape – gorges, bridges, tunnels and clefts connecting former quarries, in close proximity to established neighbouring communities

• Development proposals have been in the pipeline for over 20 years

• Outline planning permissions for over 10,000 new homes

• Until EDC was established only 298 homes had been built
The Ambition...

- Building 15,000 new homes of all tenures… and a lot more;
- Seven new city parks and a network of green corridors;
- New public transport network;
- Major health and education campus;
- A vibrant new town centre built around Ebbsfleet International station;
- Three Enterprise Zone sites (as part of North Kent Enterprise Zone)
The challenge...

- A scarred landscape;
- Little or no infrastructure to support development;
- No land ownership for the Development Corporation;
- Significant congestion on strategic road network;
- Stalled development.
A masterplan emerges ….
Three years in: How are we doing?

• Over 1,100 homes completed

• Detailed planning permission for 2,466 homes

• On target for 525 new homes this year, over 700 next year and 1000 in 2020/21

• First new primary school open, two community centres, pub & hotel

• Work progressing to enable starts on two further community centres, sports pavilion, three primary schools, a secondary education campus and several ‘village centres’

• Berkeley modular facility construction underway in the Enterprise Zone
Core Infrastructure

- Forward funding electricity capacity
- A2 junction upgrades
- Fastrack strategic bus network
- Springhead Bridge
- Green corridors
Building the ‘Place’

• Connecting existing communities with new residents
• Curating Civic Life
Challenges ahead….

- Delivering the Central Area;
- Swanscombe Peninsula – managing the uncertainty;
- Maintaining the pace of house building and improving design quality;
- Delivering the full extent of the Garden City ambition;
- Creating a lasting legacy – stewardship of the new City;
Opportunities for Joint Working and Sharing Lessons Learned …..
Completing the Strategic Economic Plan

Adam Bryan
Managing Director
Strategic Board
28 September 2018
Background: The journey so far...

- SELEP’s first Strategic Economic Plan prepared in 2014 – unlocking £591 million Local Growth Fund investment and supporting over £160 million European funding
- Board commitment in 2017 to refresh the Plan, taking into account changed policy/ economic context
- 100+ consultation events and discussions during 2018
- Progress update to Board in June
Current phase: June to October

- Developing the revised draft:
  - Time-limited additional capacity to conclude the process...
  - … building on consultation and engagement earlier in the year
  - ‘Light touch’ further round of consultation in each federated area underway
  - Refresh of the evidence base and review of the changed context
  - Aim of a new draft by the end of October
The role of the refreshed strategy...

- Providing a **clear, current and strategic** statement of the shared economic priorities of the South East LEP
- Putting South East LEP partners in a strong position to **respond to the national policy landscape**... while recognising that this is still evolving and we will need to be **pragmatic and flexible**
- Identifying the **areas on which SELEP as a partnership should focus** over the medium term
- Supporting, informing and reflecting the **priorities of each federated area**
... in a changing policy context

- Industrial Strategy focus on “creating and economy that boosts productivity and earning power throughout the UK”
- Commitment to Local Industrial Strategies, and some underway....
- but still not clear what good looks like – or how these will apply to SELEP

Our challenge for the draft:

Setting a clear direction of travel that aligns with national strategy – but retains flexibility and focuses on our priorities
Emerging themes

- Discussed in earlier consultation, and currently being tested:

**Smarter**
How do we drive innovation, increase technology adoption and create the skills and capabilities that we need to respond to the ‘grand challenges’ and thrive in a competitive, digitally enabled world?

**Faster**
How do we secure the infrastructure we need to support a growing and changing population – and the demands of an evolving economy, and how do we drive the pace and quality of housing delivery?

**Together**
How do we ensure that everyone contributes to and benefits from productivity growth - and how do we build a strategy that is relevant and widely owned?
Indicative format

- **Concise:** No more than 30 pages
- **Strategic:** Can’t contain every locally-important investment - but it should provide a context for local priorities and it must align with existing/ emerging federated and local strategies
- **Informed by evidence:** Consolidated evidence base document underway
- **Informed by local policy choice,** reflecting earlier and current rounds of consultation
- **Flexible for the future:** recognising that Government policy and strategy is evolving
LGF Capital Programme Management

Rhiannon Mort
Capital Programme Manager
28th September 2018
SELEP Strategic Board
LGF 3B

Stage 1 – Expressions of Interest (EoI)
- Endorsed by Federated Boards

Stage 2 – Scheme Prioritisation
- Investment Panel

Stage 3 – SELEP Accountability Board funding decision
## Projects submitted to EoI stage

<table>
<thead>
<tr>
<th>Federated Area</th>
<th>Number of Bids</th>
<th>Total LGF ask (£m)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Essex Business Board</td>
<td>13</td>
<td>34.824</td>
</tr>
<tr>
<td>Opportunity South Essex</td>
<td>21</td>
<td>39.268</td>
</tr>
<tr>
<td>Kent and Medway Economic Partnership</td>
<td>45</td>
<td>112.662</td>
</tr>
<tr>
<td>Team East Sussex</td>
<td>20</td>
<td>30.726</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>99</strong></td>
<td><strong>217.480</strong></td>
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</tbody>
</table>
## Investment Panel Membership

### Members, as agreed in June 2018

<table>
<thead>
<tr>
<th>Role</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strategic Board Chair</td>
<td>1</td>
</tr>
<tr>
<td>County Council/ Unitary Authorities</td>
<td>6</td>
</tr>
<tr>
<td>Private Sector representatives from TES</td>
<td>2</td>
</tr>
<tr>
<td>Private Sector representatives from KMEP</td>
<td>2</td>
</tr>
<tr>
<td>Private Sector representatives from across OSE and EBB</td>
<td>2</td>
</tr>
</tbody>
</table>

### Potential Additional Members

<table>
<thead>
<tr>
<th>Role</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Higher Education (private)</td>
<td>1</td>
</tr>
<tr>
<td>Further Education (public)</td>
<td>1</td>
</tr>
</tbody>
</table>

**Total** 15
Agree to one of the following options:

• **Agree** the inclusion of Higher Education and Further Education Strategic Board Members on the Investment Panel, as set out in section 9.5 of the report; or

• **Defer** the decision until the October Board meeting, to be considered as part of the wider review of SELEP’s governance arrangements
KMEP agreed the principle that

“LGF existing schemes seeking a change in scope are prioritised ahead of new expressions of interest seeking LGF3b funding, in order to safeguard the investment made to date and to prevent abortive costs”.
Accountability Board decisions

Accountability Board - 14th September 2018

- **Southend Airport Business Park** (remaining £14.575m, increasing the total allocation to £23.090m)

- **Leigh Flood Storage Area** (£2.349m)
A 2500 LOWER ROAD IMPROVEMENTS

PHASE 1 COMPLETION
JANUARY 2019
ENQUIRIES
03000 418181
## 2017/18 Financial Update

<table>
<thead>
<tr>
<th></th>
<th>Planned spend in 2017/18 (as restated in September 2017)</th>
<th>Total actual spend in 2017/18 (actuals - as reported in August 2018)</th>
<th>Variance*</th>
<th>Spend relative to planned spend in 2017/18 (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>East Sussex</td>
<td>26,219</td>
<td>22,680</td>
<td>-3,539</td>
<td>86.50%</td>
</tr>
<tr>
<td>Essex</td>
<td>17,867</td>
<td>17,345</td>
<td>-0,522</td>
<td>97.08%</td>
</tr>
<tr>
<td>Kent</td>
<td>32,236</td>
<td>18,388</td>
<td>-13,848</td>
<td>57.04%</td>
</tr>
<tr>
<td>Medway</td>
<td>12,299</td>
<td>4,429</td>
<td>-7,870</td>
<td>36.01%</td>
</tr>
<tr>
<td>Southend</td>
<td>13,508</td>
<td>3,159</td>
<td>-10,349</td>
<td>23.39%</td>
</tr>
<tr>
<td>Thurrock</td>
<td>12,293</td>
<td>4,960</td>
<td>-7,333</td>
<td>40.35%</td>
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<tr>
<td>Skills</td>
<td>0.096</td>
<td>0.071</td>
<td>-0.025</td>
<td>73.58%</td>
</tr>
<tr>
<td>M20 Junction 10a</td>
<td>8,300</td>
<td>8,300</td>
<td>0.000</td>
<td>100.00%</td>
</tr>
<tr>
<td>LGF Sub-Total</td>
<td>122,817</td>
<td>79,332</td>
<td>-43,485</td>
<td></td>
</tr>
<tr>
<td>Retained</td>
<td>31,126</td>
<td>15,130</td>
<td>-15,996</td>
<td></td>
</tr>
<tr>
<td><strong>Total Spend Forecast</strong></td>
<td><strong>153,943</strong></td>
<td><strong>94,462</strong></td>
<td><strong>-59,481</strong></td>
<td></td>
</tr>
</tbody>
</table>

*Variance = (Actual - Planned) / Planned
## 2017/18 financial update

### 2017/18 LGF slippage

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount (£m)</th>
</tr>
</thead>
<tbody>
<tr>
<td>LGF allocation in 2017/18 from CLG</td>
<td>92.088</td>
</tr>
<tr>
<td>LGF carried forward from 2016/17</td>
<td>26.428</td>
</tr>
<tr>
<td>Total LGF available in 2017/18</td>
<td>118.516</td>
</tr>
<tr>
<td>Total LGF spend in 2017/18</td>
<td>79.332</td>
</tr>
<tr>
<td>Total slippage from 2017/18 to 2018/19</td>
<td>39.185</td>
</tr>
</tbody>
</table>
LGF profile

LGF available v LGF spend forecast

![Chart showing the comparison between LGF available and LGF spend forecast from 2018/19 to 2020/21. The chart indicates a decreasing trend for both categories over the years.]
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Actual spend or current spend forecast</td>
<td>£55.562</td>
<td>£69.730</td>
<td>£79.332</td>
<td>£97.450</td>
<td>£94.380</td>
<td>£63.551</td>
<td>£460.005</td>
</tr>
<tr>
<td>LGF allocation as per CLG</td>
<td>£69.450</td>
<td>£82.270</td>
<td>£92.088</td>
<td>£91.739</td>
<td>£54.915</td>
<td>£77.873</td>
<td>£468.335</td>
</tr>
<tr>
<td>LGF allocation b/fwd from earlier years</td>
<td>£13.888</td>
<td>£26.428</td>
<td>£39.185</td>
<td>£33.474</td>
<td>£-5.991</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total grant funding in year</td>
<td>£69.450</td>
<td>£96.158</td>
<td>£118.516</td>
<td>£130.923</td>
<td>£88.389</td>
<td>£71.882</td>
<td>£468.335</td>
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<tr>
<td>Over/(under) allocation</td>
<td></td>
<td>£26.428</td>
<td>£39.185</td>
<td>£33.474</td>
<td>£-5.991</td>
<td></td>
<td>£8.330</td>
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</table>
## 2018/19 planned LGF spend

<table>
<thead>
<tr>
<th>LGF (£m)</th>
<th>Updated planned spend in 2018/19 (as stated in March 2018 and 2017/18 slippage identified since end of the financial year)</th>
<th>Total forecast spend in 2018/19 (as reported in August 2018)</th>
<th>Variance*</th>
<th>Additional spend/slippage identified for 2018/19 **</th>
<th>Slippage previously agreed by the Board **</th>
</tr>
</thead>
<tbody>
<tr>
<td>East Sussex</td>
<td>16.650</td>
<td>15.663</td>
<td>-0.988</td>
<td>-0.988</td>
<td>0.000</td>
</tr>
<tr>
<td>Essex</td>
<td>18.654</td>
<td>18.506</td>
<td>-0.148</td>
<td>0.866</td>
<td>-1.014</td>
</tr>
<tr>
<td>Kent</td>
<td>24.867</td>
<td>21.978</td>
<td>-2.889</td>
<td>0.357</td>
<td>-3.245</td>
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<tr>
<td>Southend</td>
<td>17.573</td>
<td>6.121</td>
<td>-11.452</td>
<td>-7.825</td>
<td>-3.627</td>
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<tr>
<td>Thurrock</td>
<td>13.647</td>
<td>10.942</td>
<td>-2.705</td>
<td>0.000</td>
<td>-2.705</td>
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<tr>
<td>Skills</td>
<td>0.000</td>
<td>0.000</td>
<td>0.000</td>
<td>0.000</td>
<td>0.000</td>
</tr>
<tr>
<td>M20 Junction 10a</td>
<td>11.400</td>
<td>11.400</td>
<td>0.000</td>
<td>0.000</td>
<td>0.000</td>
</tr>
<tr>
<td>LGF Sub-Total</td>
<td>119.546</td>
<td>97.450</td>
<td>-22.096</td>
<td>-8.017</td>
<td>-14.079</td>
</tr>
<tr>
<td>Retained</td>
<td>35.454</td>
<td>19.010</td>
<td>-16.444</td>
<td>0.000</td>
<td>-16.444</td>
</tr>
</tbody>
</table>
# Project Risk and Deliverability

High Risk Projects
- Beaulieu Park
- A28 Chart Road
- Maidstone Integrated Transport Package
- Thanet Parkway

<table>
<thead>
<tr>
<th>Score</th>
<th>Delivery</th>
<th>Financials</th>
<th>Reputational</th>
<th>Overall</th>
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</thead>
<tbody>
<tr>
<td>5</td>
<td>11</td>
<td>5</td>
<td>2</td>
<td>4</td>
</tr>
<tr>
<td>4</td>
<td>10</td>
<td>10</td>
<td>3</td>
<td>13</td>
</tr>
<tr>
<td>3</td>
<td>17</td>
<td>13</td>
<td>15</td>
<td>20</td>
</tr>
<tr>
<td>2</td>
<td>13</td>
<td>19</td>
<td>15</td>
<td>20</td>
</tr>
<tr>
<td>1</td>
<td>46</td>
<td>50</td>
<td>62</td>
<td>40</td>
</tr>
<tr>
<td>Total</td>
<td>97</td>
<td>97</td>
<td>97</td>
<td>97</td>
</tr>
</tbody>
</table>
LGF Programme Risks

- LGF spend within Growth Deal period
- LGF slippage between financial years
- Availability of LGF to align with spend profile
- Governments commitment to future years of the LGF programme
- Evidenced delivery of project outputs and outcomes
- Total project cost escalation
Growing Places Fund

Summary

- £49.210 million Growing Places Fund (GPF)
- 28 GPF projects, including 8 new GPF projects
- Cash flow risk of £425,691 in 2019/20
<table>
<thead>
<tr>
<th></th>
<th>2018/19</th>
<th>2019/20</th>
</tr>
</thead>
<tbody>
<tr>
<td>£</td>
<td></td>
<td></td>
</tr>
<tr>
<td>GFP available at the outset of year</td>
<td>6,747,602</td>
<td>4,021,309</td>
</tr>
<tr>
<td>GPF Round 1 planned investments</td>
<td>363,000</td>
<td>1,200,000</td>
</tr>
<tr>
<td>GPF Round 2 planned investments</td>
<td>4,697,000</td>
<td>3,247,000</td>
</tr>
<tr>
<td>Position before GPF repayments are made</td>
<td>1,687,602</td>
<td>-425,691</td>
</tr>
<tr>
<td>GPF repayments expected</td>
<td>2,333,707</td>
<td>10,175,309</td>
</tr>
<tr>
<td>Carry Forward</td>
<td>4,021,309</td>
<td>9,749,618</td>
</tr>
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</table>
### Priory Quarter Repayment Schedule (£000)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Schedule in Loan Agreement</td>
<td>400</td>
<td>400</td>
<td>400</td>
<td>400</td>
<td>5,400</td>
<td>7,000</td>
</tr>
<tr>
<td>Amended schedule, agreed in March 2017</td>
<td>65</td>
<td>65</td>
<td>735</td>
<td>735</td>
<td>5,400</td>
<td>7,000</td>
</tr>
<tr>
<td>Proposed updated repayment Schedule, September 2018</td>
<td>65</td>
<td>65</td>
<td>211</td>
<td>211</td>
<td>6,448</td>
<td>7,000</td>
</tr>
<tr>
<td>Movement between March 2017 and September 2018 profile</td>
<td>0</td>
<td>0</td>
<td>-525</td>
<td>-524</td>
<td>1,048</td>
<td>0</td>
</tr>
</tbody>
</table>

**Consider and note** the updated repayment schedule for the Priory Quarter Phase 3 project and that a decision on this will be taken to the next meeting of the Accountability Board in November 2018.
EnergySouth2East
Update on the Local Energy Strategy and Action Plan
Jo Simmons
ERDF Facilitator, South East LEP
EnergySouth2East - towards a low carbon economy

Heat networks and a move away from oil
Big push on renewables and biofuels
Industrial and domestic energy efficiency
Smart energy systems like batteries
Enabling a transport revolution

Targeted non-technological interventions that drive further increases in efficiency, capacity, resilience and quality of life
The Project Model approach:

- Project pipeline for upscaling
- Locally identified and supported
- Short and medium term projects
- Meeting BEIS expectations
<table>
<thead>
<tr>
<th>Eighteen Project Models</th>
</tr>
</thead>
<tbody>
<tr>
<td>#1 District Heat Networks</td>
</tr>
<tr>
<td>#2 Off-gas grid homes</td>
</tr>
<tr>
<td>#3 Hydrogen injection into the Natural Gas grid</td>
</tr>
<tr>
<td>#4 Offshore wind development</td>
</tr>
<tr>
<td>#5 Solar and microgrid on closed landfills</td>
</tr>
<tr>
<td>#6 Biomass fuel supply chain development</td>
</tr>
<tr>
<td>#7 Solar energy for Network Rail</td>
</tr>
<tr>
<td>#8 Car parks - solar potential</td>
</tr>
<tr>
<td>#9 Energy Efficiency in homes</td>
</tr>
<tr>
<td>#10 SME Support Programme</td>
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<tr>
<td>#11 New housing smart microgrids</td>
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<tr>
<td>#12 EV charging &amp; hydrogen-fuelling infrastructure</td>
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<tr>
<td>#13 CNG fleet fuelling</td>
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<tr>
<td>#14 Ports - modernisation of port energy infrastructures</td>
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<tr>
<td>#15 Setup of ESCO / MUSCO infrastructure</td>
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<tr>
<td>#16 New-build homes on hydrogen grid</td>
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<tr>
<td>#17 Biofuel evolution</td>
</tr>
<tr>
<td>#18 Support developments in CO2 capture</td>
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</tbody>
</table>
Energy South2East - towards a low carbon economy

**Multiple locations, South East**
- Extend LOCASE 2 so it covers entire Tri-LEP area
- Proposal to remove grant cap and enable large businesses to access funding
- Proven to reduce emissions and support growth in the low carbon economy

**LOCASE**
LOW CARBON ACROSS THE SOUTH EAST

**£8m**
Estimated annual cost to support programme

**0%**
Loans to businesses to pay for energy efficiency measures included in our proposal
Smart Energy Intervention: Micro grid on new build estate

- Smart micro grid with advanced software that monitors and manages generation and demand
- Flexible generation of electricity, heat and cold
- Long-term revenue for council (or housing developer) and model for new garden communities

100% Energy value retained locally

Higher Penetration of renewable energy sources
Transport Intervention: CNG for Refuse Collection Vehicles

Multiple locations, South East

- Convert council refuse fleet to CNG and build fueling stations at council refuse depots
- Cost: £200k per depot. £150k per vehicle.
- Technology already proven and used in places like Sheffield, Madrid.

30% Saving in cost per mile travelled
95% CO2e saving compared to diesel when using Bio-Methane
Proposed Governance Structure

**Local Enterprise Partnership Strategic Boards**

- **Enterprise M3 Strategic Board**
  - Strategic direction
  - Forum for discussion
  - Scrutiny

- **South East LEP Strategic Board & Federated Area Boards**
  - Strategic direction
  - Forum for discussion
  - Scrutiny

- **Coast to Capital Strategic Board**
  - Strategic direction
  - Forum for discussion
  - Scrutiny

**Tri-LEP Strategic Energy Delivery Group**

- Advice and expertise
- Tactical direction and strategic alignment
- Reporting and recommendations to LEP Strategic Boards
- Advice and recommendations to Greater South East Local Energy Hub
- Advocacy and awareness raising

**Greater South East Local Energy Hub**

- Development of high priority, multi-LEP and/or up-scaled project pipeline
- Project appraisals
- Financing
- Data analysis

**Department for Business, Energy & Industrial Strategy**

- Alignment with national policy
- Independent oversight and scrutiny

**LEP-level Local Working Groups**

- Technical proposals and assessment
- Advice and guidance
- Project delivery
Projections for clean growth through to 2032:

- £13,255,000,000 invested
- 75,652 jobs created
- 497 kt carbon reductions
- 1130 GWh local energy produced
<table>
<thead>
<tr>
<th>Dates</th>
<th>Activity</th>
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<tbody>
<tr>
<td>Now – 5 October</td>
<td>Final revision of draft Strategy and Action Plan</td>
</tr>
<tr>
<td>8 – 19 October</td>
<td>Consultation with Coast to Capital, Enterprise M3 and SELEP Strategic Boards and SELEP Federated Area Boards</td>
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<tr>
<td>22 October – 9 November</td>
<td>Strategy and Action Plan finalised following consultation</td>
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<tr>
<td>November - January</td>
<td>Final Strategy to Strategic Boards for endorsement:</td>
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<td>- EM3 - 22 November 2018</td>
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<td>- <strong>SELEP - 7 December 2018</strong></td>
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<td>- Coast to Capital – late-January 2019</td>
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<tr>
<td>2019 onwards</td>
<td>Development and implementation of a detailed delivery plan</td>
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